

#### Logo





The rounded corners of the squares express flexibility and balance and the way they interlink with each other expresses the person-to-person bonds that make up the partnerships and teamwork that the B-Lot cherishes more than anything.



#### Greetings

The B-lot Group contributes to society through its work and pursues profits in an honest and above-board manner.

We aim to continue growing well into the future as a company whose employees and executives thoroughly enjoy their work and one that is a dynamic part of society.

My mission is to cultivate the B-lot Group as a company that will continue growing well into the future. From the time of our founding, as a venture company we have worked consistently to create new value for society.

Our approach has been to enjoy taking on the challenge of doing highly creative work, evolving, and pursuing profits in an honest and above-board manner.

Above all, we aim to be a company that enjoys our work. We pride ourselves on being a company where executives and employees are filled with a spirit of challenge and one that fosters an environment of achieving success obtained in sincerity through operations based on a sense of freedom and responsibility. Rather than resting on our laurels, we aim for robust growth through ongoing self-improvement and friendly competition. At the same time, we are a company of colleagues who value a high level of teamwork. I am convinced that a company of our nature deserves to continue growing well into the future.

As a company listed on the First Section of the Tokyo Stock Exchange, we view the changes occurring on a daily basis in the social landscape and the macro environment as business opportunities. We target stable long-term growth based on a high degree of professionalization and teamwork.

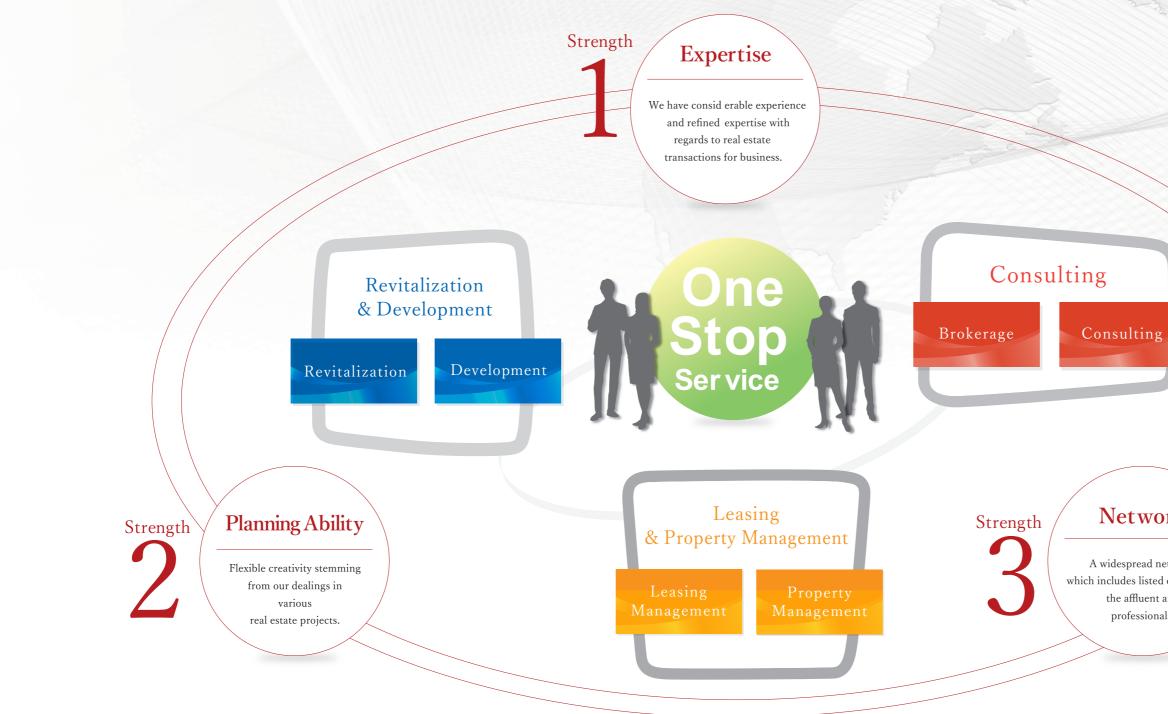
Personally, I find the company to be incredibly enjoyable and fulfilling. I devote myself on a daily basis to ensuring that the people who provide strong support for our business feel the same way. In this spirit, I ask for your ongoing guidance and support.



B-Lot Co., Ltd. President Makoto Miyauchi

# Our Businesses

B-Lot is a real estate and financial consulting company providing one-stop service to our clients with profound experiences and networks.



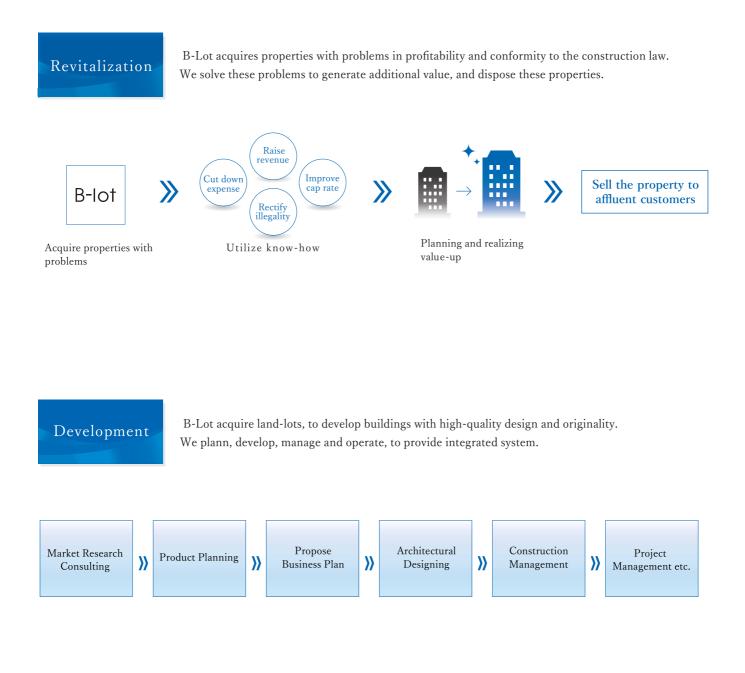
### Network

A widespread network, which includes listed companies, the affluent and professionals.

### Real Estate Revitalization and Development Business

B-Lot acquires properties to improve the profitability and the values of assets by enhancing the uniqueness of individual properties.

We also develop residential, commercial and office buildings which fit into the local communities. Our offices located in Tokyo, Sapporo and Hakata but our service area covers entire Japan.



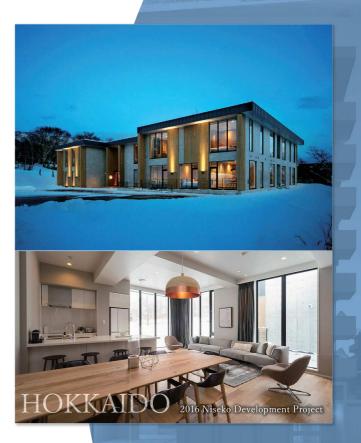
# Revitalization





# Development



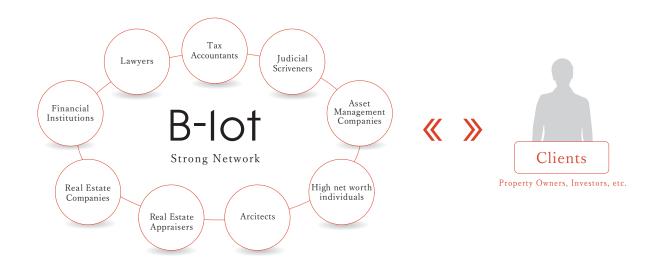


### Real Estate Sales Brokerage and Consulting

B-Lot positions real estate brokerage as a real estate solution service with the utmost priority to "Partnership." Thus, our brokerage service put weight on inheritance consulting from the perspective of real estate. We assist clients to plan transferring their assets and business to next generation in an optimum manner.

#### Brokerage

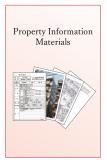
We have considerable experience, refined expertise and network regards to real estate transactions for business. Profes sionals well versed in the real estate market will assist your purchase, sales and management.



### Consulting

B-Lot makes proposals of property exchange and effective land utilization and provide general negotiation works relating to real estate such as revising rent or ground rent.

#### Proposal materials



| C | ost Reducion<br>Proposals |  |
|---|---------------------------|--|
|   |                           |  |

Assessment Reports



Statements of Long-Term Cash Flow



Inheritance Preliminary Calculation Reports





# Brokerage

#### Office Building



Southern Kaminoge Apartment

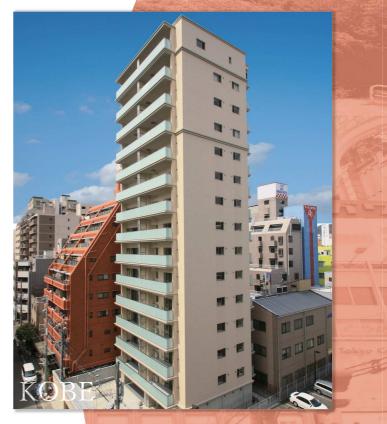


# Consulting

#### Vessel inn Shinsaibashi

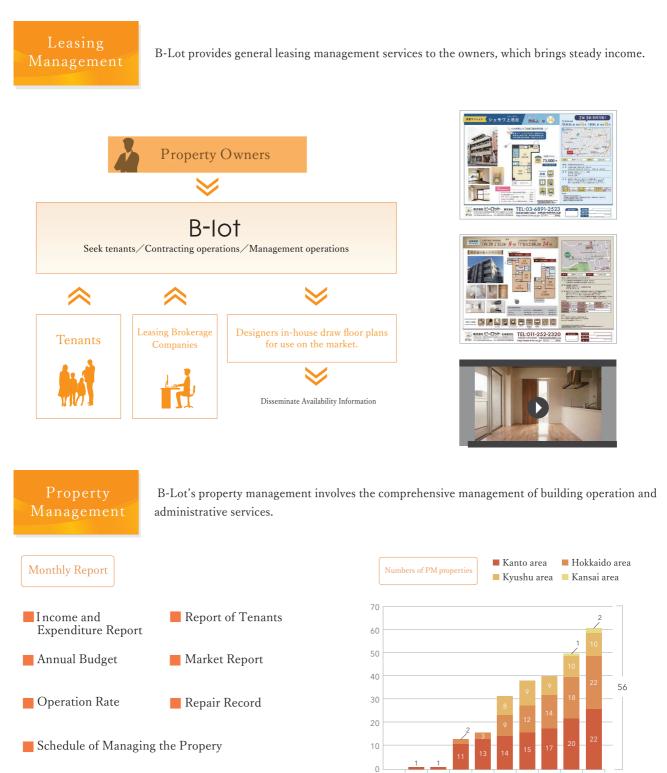


Ortho KOBE



### Leasing Management and Property Management

We provide leasing management and property management service to our clients by proposing comprehensive strategic plans to maximize their profitability on their portfolio.



2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

## Property Management













### **Company Profile**

 Company Name
 B-Lot Company Limited

 Head Office
 1-11-7 Shimbashi, Minato-ku Tokyo, 105-0004 Japan

| TEL | +81-3-6891-2525 | (Pilot Number) |
|-----|-----------------|----------------|
|     |                 |                |

Establishiment October 10,2008

#### Executive

President:Makoto Miyauchi Deputy President:Shinichi Hasegawa Deputy President:Masahiro Mochizuki Director:Taro Togawa Director:Kentaro Ezaki Director:Fumie Mochizuki Director(Audit & Supervisory Board Member):Hiroshi Iwamoto Director(Audit & Supervisory Board Member):Mamoru Furushima Director(Audit & Supervisory Board Member):Tomohiko Kameko Executive officer:Shinji Okajima Executive officer:Yuji Sakawa Executive officer:Hiroyuki Goto

#### Licence

Real Estate Business Licence, Registered Financial Instrument Business (Type2 Financial Instrument Business, Advisor and Agency)

#### Branch offices

| Hokkaido office | 3-1 Kita2jonishi, Sapporo Chuo-ku, Hokkaido, 060-0002 Japan<br>+81-11-252-2320    |
|-----------------|---|
| Nagoya office   | 4-17-14 Meieki, Nagoya Nakamura-ku, Aichi, 450-0002 Japan<br>+81-52-551-1066      |
| Osaka office    | 5-5-15 Nishinakajima, Osaka Yodogawa-ku, Osaka, 532-0011 Japan<br>+81-6-7651-3390 |
| Fukuoka office  | 1-5-11 Akasaka, Fukuoka Chuo-ku, Fukuoka, 810-0042 Japan<br>+81-92-712-2070       |

#### Subsidiaries

■B-Lot AssetManagement Co.Ltd., 1-11-7 Shimbashi, Minato-ku Tokyo, 105-0004 Japan +81-3-6891-2526

■B-LOT SINGAPORE PTE. LTD. 20 Collyer Quay #23- 01 Singapore 049319 City Hub TEL : +65-6653-1914

■Vient Creation Co.Ltd., 2-19-10 Shimbashi, Minato-ku Tokyo, 105-0004 Japan +81-3-4405-5561 ■Life Stage Co.Ltd., 5-5-15 Nishinakajima, Yodogawa-ku Osaka, 532-0011 Japan +81-6-6305-3511

■ T &K Co.Ltd., 2-19-10 Shimbashi, Minato-ku Tokyo, 105-0004 Japan +81-3-3560-6381

■B-Lot Capital Link Co.Ltd., 1-11-7 Shimbashi, Minato-ku Tokyo, 105-0004 Japan +81-3-4405-2033

### History

| 2008  | • Oct   | B-Lot (capital: JPY50mn) established as real estate investment and consulting company  |          |
|-------|---------|--|----------|
| 2000  |         | Acquires Building Lots and Buildings Transaction Business License. (Lic. No. (1) 89915, Governor of Tokyo)   |          |
|       | 27      |  |          |
|       | PI      | and the second s |          |
| 2009  | - Feb   | Launches leasing management contracting business   |          |
|       | Jul     | Acquires Type II Financial Instruments Business registration with Kanto Local Finance Bureau (Lic. No. 2235)   |          |
|       |         |  |          |
|       |         |  | 1-100    |
| 2011  | - Apr   | Opens Sapporo branch (currently Hokkaido branch) in Sapporo, Hokkaido  | 2-       |
|       | Jun     | Changes Building Lots and Buildings Transaction Business license from Governor of Tokyo license to MLIT Lic. No.   | (2) 8157 |
|       |         |  | 2 2 11   |
| 2012  |         | Begins management and operation of its own buildings   | 1.       |
| 2012  | Jun     | begins management and operation of its own buildings   | 3        |
|       |         |  | 1        |
|       |         |  |          |
| 2013  | - Sep   | Opens Fukuoka branch in Fukuoka City, Fukuoka  |          |
|       |         |  |          |
|       |         |  |          |
|       |         |  |          |
| 2014  | • Dec   | Lists on TSE Mothers   |          |
|       |         |  |          |
|       |         |  |          |
| 2015  | - Feb   | Establishes B-Lot Asset Management   |          |
| -     |         | Establishes B-Lot Singapore  |          |
|       |         |  |          |
| 004.6 |         |  |          |
|       |         | Acquires Life Stage  |          |
|       | ← Jul   | Establishes Osaka branch office  |          |
|       |         |  |          |
| 2017  | 🔶 Jan   | Acquires all shares of Viento Creation   |          |
|       |         |  |          |
|       |         |  |          |
|       |         |  |          |
|       |         | Transfers its listing to TSE1  |          |
|       |         | Acquires T&K   |          |
|       |         | 7 Establishes B-Lot Capital Link   |          |
|       | 🗕 Jun   | Establishes Tokyo branch office  |          |
|       |         |  |          |
| 2019  | 🔶 May   | Relocates the HQ and merges Tokyo branch into the HQ   |          |
|       |         |  |          |
| 2020  | - Apr   | Opens Nagoya branch in Nagoya City, Aichi  |          |
|       | · · P · | 1 0,7  |          |
|       |         |  |          |
|       |         |  |          |
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